EXECUTIVE OFFICE OF

Thermoid

Factories and Main Offices of Subsidiaries • • • • **Trenton, New Jersey**

Brake Linings • Fan Belts • Clutch Facings • Radiator Hose • Universal Joint Discs • • • Belting • Hose and Packings

November 28, 1936

Mr. S. Simpson, Pres.
Raybestos-Manhattan, Inc.
Bridgeport, Conn.

Dear Mr. Simpson,

I am returning herewith your memorandum signed by Thermoid Company and Southern Asbestos Company. This embraces our two plants – one in Charlotte, North Carolina, and one in Trenton, New Jersey. I did this because it was my impression at the meeting that each individual operating company having the problem would sign, which would mean signatures for U. S. Asbestos and General Asbestos along with yours. Also I think this will show Union and Gatke that we are taking a larger share of the cost. When I counted and estimated ten at the table, I had in mind your several companies and our North Carolina plant, but I did not count American Brakeblok, Union and Gatke who had a receptive attitude, but who did not commit themselves.

I am wholly in accord with the idea and would gladly circulate this for you, but it was my understanding and the understanding of others at the meeting that you would circulate this or possibly if you so wished it Mr. Brown of Johns-Manville would do it. While I am President of the Brake Lining Manufacturers Association, this is more a textile problem.

Because the above might not be a satisfactory arrangement, I have put our signatures on a separate sheet of the same size and numbered the sheet No. 3. This could be attached as a part of the agreement. This method might mean as little as $200 or slightly less per signature. But will pay whatever than necessary

Very truly yours,

F. E. Schluter
President

F.E.Schluter
dm

Rm 57-Ad
4-29-77 JK
H17

NO AGREEMENT IS BINDING UNLESS CONFIRMED IN WRITING BY AN OFFICER FROM THE HOME OFFICE

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